

A Prosperous City

Sarah Woodgate – Director of Calgary Housing & President of Calgary Housing Company



A Prosperous City

Calgary continues to grow as a magnet for talent, a place where there is opportunity for all, and strives to be the best place in Canada to start and grow a business.

Contributing services

- Affordable Housing*
- Arts & Culture*
- Business Licensing
- Community Strategies*

- Economic Development & Tourism*
- Land Development & Sales
- Library Services*
- Social Programs

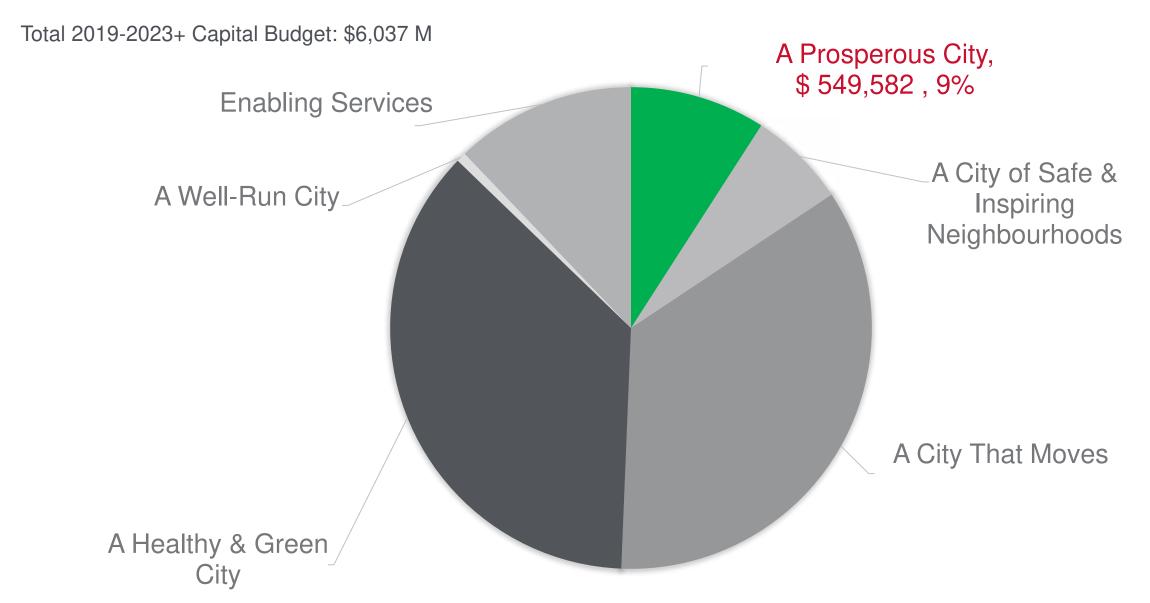








Capital Investments by Citizen Priority, 2019-2023+





Capital Investments by Service, 2020-2023+

| Service | 2020 Capital Investment ('000s) | 2021-2023+ Capital Investment ('000s) |
|--------------------------------|---------------------------------------|---|
| TOTAL | \$ 191,091 | \$ 302,779 |
| Affordable Housing | \$ 34,273 | \$ 137,862 |
| Arts & Culture | \$ 6,754 | \$ 17,216 |
| Business Licensing | \$ 350 | \$ 200 |
| Economic Development & Tourism | \$ 20,050 | \$ 39,076 |
| Land Development & Sales | \$ 125,840 | \$ 124,953 |
| Library Services | \$ 3,174 | \$ 5,971 |

Budgets subject to Council adjustments



Past, Present, Future

Past



Present

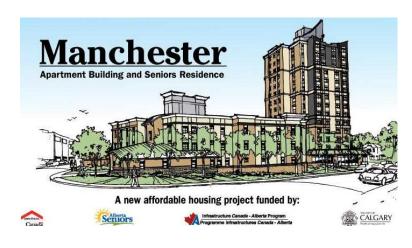


Scaling up the nonprofit sector & leveraging

Future



New levers & approaches







Partnerships in Affordable Housing











Housing Incentive Program (Grants & Fees)

Planning Permit Support & Expedited Approvals

Scaling up Non Profit Housing Sector

- P3s All Affordable Housing is built by the Private sector
- 2020 Non-Market Land Sales (http://www.calgary.ca/nonmarketland)





Homes for Heroes Foundation Tiny Home Village – Grand Opening 2019

HomeSpace & IBI Group – Rendering of downtown 5th Avenue site



The City: Capital Investment in Housing

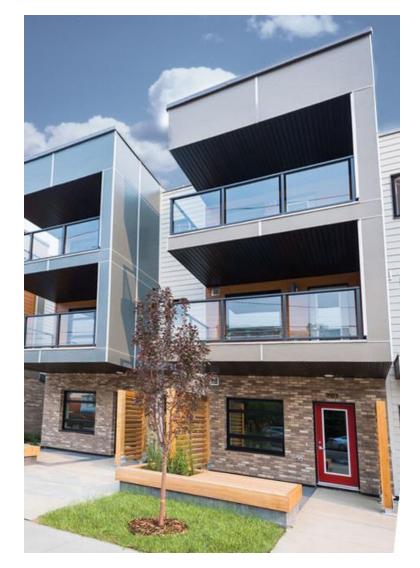
GOAL: Contribute to an increased supply: 1,000 new units built; 2,175

maintained/renewed

Approved Capital Budget

| Program | 2020 | 2021- 2023+ |
|------------------------|---------|----------------|
| Redevelopment | \$12.8M | \$93.4M |
| Pre-Development | \$0.2M | \$2.1M |
| Lifecycle Maintenance | \$6.8M | \$13.6M |
| New Affordable Housing | \$11.2M | \$24.6M |

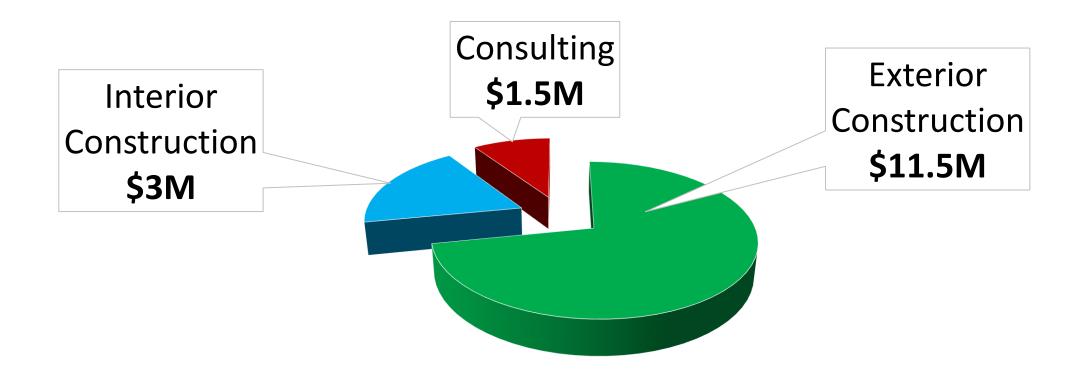
- Innovation design competition
- Modular & pre-fabricated construction
- Mixed use developments





Calgary Housing Company: Lifecyle Investment in Housing

\$16M capital investment in 2020 for housing regeneration and maintenance



Key word search *Calgary Housing Company* on Alberta Purchasing Connection www.purchasingconnection.ca





Civic Partners





tourism calgary



calgary economic development be part of the energy







Funding to Civic Partners

| Civic Partner | 2020 Capital Funding (000s) |
|--|-----------------------------|
| Silvera for Seniors Lifecycle Maintenance* | \$3,216 |
| Library Lifecycle Grant* | \$3,174 |
| Repsol Flood Resiliency* | \$100 |
| Fort Calgary Redevelopment* | \$507 |
| Calgary TELUS Convention Centre* | \$3,750 |
| Arts Commons Transformation* | \$2,000 |
| Civic Partner Infrastructure Grant* | \$6,051 |
| Heritage Park Docks | \$100 |

^{*}Subject to Council adjustments

In addition to the above project the BMO Centre and Event Centre will be procured by CMLC as the Development Manager.



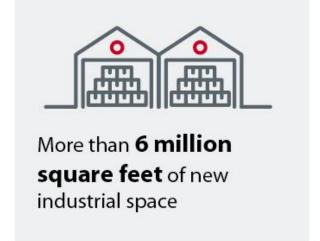


Supporting Economic Growth Through City Industrial Land

Real Estate & Development Services focuses on developing industrial & business lands to foster economic development, diversify Calgary's economy and enhance the non-residential tax base.

Over the past 10 years, Real Estate & Development Services has:

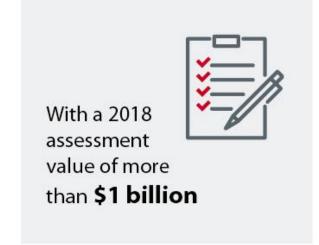
More than **700 acres** of serviced industrial land sold



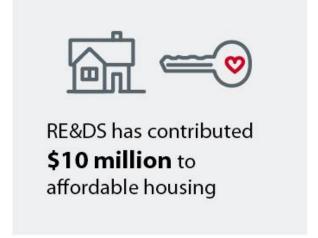
Supporting more than

8,000 permanent

jobs in Calgary









Real Estate & Development Services

2020 Focus: SE industrial lands

We will be seeking contractors with experience in civil infrastructure including deep utility construction, shallow utility coordination, and asphalt & concrete surface construction.

2020 Planned Construction Project Work

Glenmore & 68 Street Intersection Improvements:

- Planned start: Q2
- Estimated project value: >\$10M

Point Trotter Industrial:

- Planned start: Q2
- Estimated project value: >\$3M





Corporate Facility Planning & Delivery

What does this mean

planning projects further in advance, planning collaboratively internally, increased efficiencies, and better defining the desired result of facility projects.

Outcomes:

- Obtaining best value for investment
- Deliver more multi-service and mixed-use civic facilities
- Free up more City land for private investment.
- Partner with other orders of government and the private sector.
- Leverage civic infrastructure to develop Calgary communities.

Value to industry:

- Clearer results
- Clearer timelines
- Clearer budgets
- New approaches



Multi Service Facility: Varsity Multi Services



Construction Tender: Anticipated Q3 2020

Phase 1a (funded)

- Fire Response Service
- Affordable Housing
- Possible commercial e.g. child care







<u>샤萱</u>﴾

Multi Service Facility: Symons Valley Centre



Construction Tender: Anticipated Q1 2021

Phase 1a (funded)

- Library
- Arts & Culture spaces
- Affordable Housing
- Possible commercial e.g. child care

Main Street