



Green Line Board

March 2024 Public Progress Report

MARCH HIGHLIGHTS

Development Phase Agreement

Development Phase negotiations continue with acute focus on evaluating all financial and technical options available within the Board's mandate to address the higher than anticipated estimates from some sub-contractors.

Beltline Downtown Utility Relocation Project

Utility relocations in Beltline and Downtown continued in March, with multiple third-party utility projects advancing. In the Beltline, deep utility work and transmission line relocation work continued as planned with some of the activities planned for completion by the end of April. Similarly, shallow utility work continues with new work started at the corner of 6 Avenue S.W. and 2 Street S.W.

78 Avenue Project

The Ogden diversion embankment was completed and made ready for track installation by Canadian Pacific Kansas City (CPKC) on schedule. Laying of rail tracks started by CPKC in March, and track cutover is expected to occur in the first week of April. This train diversion will allow for work to begin on installing structural support for the slope and excavating the area where the vehicle underpass will be built.

Demolitions

A contract for the demolition of three properties (Grandell, Tony's Auto, and Harvard Manor) located just south of the proposed 4 Street S.E. station along 11 Avenue S.E., was awarded to Priestly Demolition in March. Work will begin in April and is expected to be completed in advance of the Calgary Stampede start date in early July.

A Request for Proposal (RFP) for the demolition of some downtown properties, including the Eau Claire Market, is planned to be issued in early April. Site set-up and hazardous material abatement of the building will begin in June, taking about two to three months, with demolition of the building to be complete towards the end of this year.

Maintenance and Storage Facility (MSF)

The contract for the clearing and grubbing work at the Maintenance and Storage Facility (MSF) site was awarded to Acre Prime Inc. Clearing and grubbing of the MSF site involves cutting grass and brush, and cleaning up debris, boulders, and garbage. A biologist will be onsite during the work to ensure there are no impacts to wetlands on the site. The work is scheduled to complete by mid-April and is being advanced to allow grading and site servicing works planned for later this year.

Light Rail Vehicles (LRV)

The Milestone for the Inspection and Testing Review documentation is expected to be completed by mid-April 2024.



PROJECT DASHBOARD

Functional Area	Status	Comments
Health & Safety		<ul style="list-style-type: none">No lost time, medical aid, first aid, or property damage occurred.One near miss was reported, and a safety stand down was held.Site specific safety trainings and toolbox talks were held.15 safety inspections were conducted by the Green Line team.
Public Affairs		<ul style="list-style-type: none">Connected with 57 businesses, residents, and key stakeholders in March.Interest in the project continues to increase with website visits up 17.5% year over year in Q4.
Schedule		<ul style="list-style-type: none">Work on key program activities is progressing.
Cost		<ul style="list-style-type: none">The status remains red due to higher than anticipated estimates.While the design is being advanced, all options are being considered as risk allocations, price, and project schedule are negotiated with the Development Partners.
Environment		<ul style="list-style-type: none">No environmental incidents occurred in March 2024.
Quality		<ul style="list-style-type: none">Program Quality Management Plan implementation continued with oversight of BDURP and 78 Avenue construction quality and LRV Supply project quality compliance.

HEALTH & SAFETY

Fifteen (15) site safety inspections conducted by the Green Line project construction team, and five (5) safety non-conformances were issued. The non-conformances included missing Personal Protective Equipment (PPE), icy site condition, uneven road surfaces, distracted worker using phone, and a safety board with out-of-date information.

One near miss incident occurred at the 78 Avenue Project site in the month of March 2024. The construction site was immediately shut down and a stand down was held with all personnel on site to ensure they understand the safety procedures.

A Joint Workers Health & Safety Committee meeting and a follow up safety inspection of the First Tower building was held on March 27, 2024.

COMMUNITY AND PUBLIC RELATIONS

As snow fell in late March, and existing construction sites limiting the City-led on-street snow removal, Green Line stepped up to assist an impacted venue on 5 Avenue. Snow clearing in the pick-up and drop-off zone was provided, with the venue in question having shared hearty and sincere thanks for the quick action to support the families, providing a more accessible condition for the many guests requiring it. This initiative highlights the

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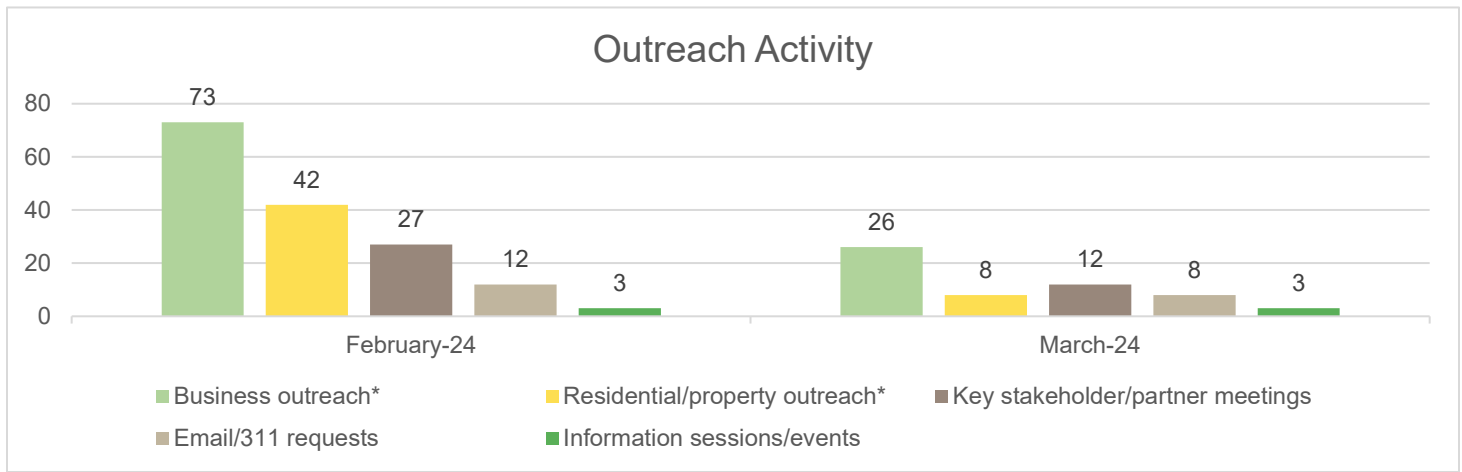


need that the Business Support Program is working to fill as procurement on construction accessibility mitigation devices continues to advance.

Teams began targeted outreach for the next phase of the 78 Avenue project, set to begin in late-April, with an information session planned for the first week of April.

With less new work starting up in the Beltline and Downtown, outreach was reduced in March. However, the project team did field calls from concerned individuals and businesses regarding inactive construction sites that still had fencing in place. This was due to the ongoing shutdown of Calgary’s only winter-operating asphalt plant, contractors have been unable to complete paving at some sites resulting in fencing remaining in place for safety purposes. Information on timelines for completion were shared with individuals.

The direct business and community outreach for March 2024 is summarized below.



* Outreach includes calls, meetings, and on-site visits.

Emails and 311s requests were focused on access and detour concerns. Some questions about the project's future, including budget, were also submitted.

FINANCIAL SUMMARY

Green Line continues to monitor the financial position of the program, below is the financial summary as of March 31, 2024.

Category ^[1]	Committed Cost	Cost to Date	Cost Year to Date
Owner's Cost	100,330,668	100,330,668	3,905,394
Design & Engineering	501,359,132	473,261,869	71,823,417
Construction, Land & Other Assets	812,200,707	587,560,286	33,754,313
Bus Rapid Transit	50,000,000	6,575,535	-
Grand Total	1,463,890,507	1,167,728,359	109,483,123

[1] Details on specific inclusions can be found online in the [Monthly board report and financial summary legend](#).