

October 23, 2025

City of Calgary
Green Line Light Rail Transit SE Project
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Attention: Lori Bonnett
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Subject: **Fairness Monitoring Services for City of Calgary Green Line SE Segment Civil Works – RFPQ No. 25-053**

The City of Calgary engaged OPTIMUS | SBR (“OSBR”), as Fairness Monitor to act as an independent and impartial third party who will observe, monitor, provide oversight and report on the procurement process for the Green Line SE Segment Civil Works RFPQ No. 25-053. Our mandate is to confirm that the procurement process undertaken by the City of Calgary demonstrated openness, transparency and impartiality throughout. This interim report deals with the Request for Prequalification (“RFPQ”) stage of the Green Line SE Segment Civil Works Procurement process.

The RFPQ related to the civil works packages, consisting of the following five packages (collectively, the “Packages”, and each, a “Package”):

- Shepard to Bow Package,
- Bow River Package;
- Elevated Stations Package;
- Highfield Package; and
- Ramsay Elevated Guideway Package.

The RFPQ and all associated procurement documents for including Addenda, Requests for Information and related qualification documents were reviewed by the Fairness Monitor. Evaluation materials, including the Instructions to Evaluators to guide the implementation of the evaluation procedures as set out in the RFPQ, the individual Evaluator worksheet format and Evaluator training deck were all reviewed by the Fairness Monitor.

Observations and Findings

Prior to the evaluation of each Package, all participants in the evaluation process completed Confidentiality Agreements and Conflict of Interest Declarations prior to distribution of the Applicant Prequalification Submissions. In the technical and financial consensus evaluation discussions, all of which were attended and monitored by the Fairness Monitor, the Evaluators demonstrated that they had been diligent in their responsibilities, were able to support their individual evaluation assessments and that they held no bias for or against any Applicant. During the technical consensus evaluation discussions, all Technical Evaluators reached

consensus ratings for each Applicant Submission for each Package. The financial consensus evaluation discussions evaluators reached consensus on the overall pass/fail determination for each Applicant Submission. The technical and financial evaluation processes and criteria described in the RFPQ were applied consistently and equitably. An official record was produced to document the evaluation and scoring decisions, including the supporting rationale.

There were no unresolved fairness issues on completion of the evaluation stage of the procurement.

Results

The following compliant Prequalification Submissions were received for each Package prior to the closing time defined in Schedule 1 of the RFPQ.

- Bow River – Seven (7),
- Elevated Stations – Six (6),
- Highfield – Eight (8),
- Ramsay Elevated – Six (6), and
- Shepard to Bow – Eight (8).

Prequalification Submissions for each Package passed the Completeness Review prior to distribution to the individual Evaluators. Two Prequalification Applicants did not pass the minimum technical score requirements, Bantrel Co. applied for two (2) packages and Green Infrastructure Partners Inc applied for four (4) packages. As a result of the Evaluation Teams rating process, a final ranking of the three (3) highest scoring Applicants for each Package was achieved. We confirm that the identified three (3) highest scoring Applicants per Package successfully satisfied the requirements of the RFPQ evaluation process. The order of ranking of the Preliminary Shortlisted Applicants for each Package is as follows:

- Bow River
 - (i) Aecon Infrastructure Management Inc.
 - (ii) Flatiron Dragados Canada, Inc.
 - (iii) PCL Construction Management Inc. Ltd.
- Elevated Stations
 - (i) EllisDon Construction Services Inc.
 - (ii) PCL Construction Management Inc. Ltd
 - (iii) Graham Infrastructure LP, by its General Partner Graham Infrastructure Ltd.
- Highfield
 - (i) PCL Construction Management Inc.
 - (ii) Graham Infrastructure LP, by its General Partner Graham Infrastructure Ltd.
 - (iii) EllisDon Construction Services Inc.
 - (iii) Flatiron Dragados Canada, Inc.
- Ramsay Elevated
 - (i) Flatiron Dragados Canada, Inc.
 - (ii) Graham Infrastructure LP, by its General Partner Graham Infrastructure Ltd.
 - (ii) Aecon Infrastructure Management Inc.

- Shepard to Bow
 - (i) Aecon Infrastructure Management Inc.
 - (ii) EllisDon Construction Services Inc.
 - (iii) Graham Infrastructure LP, by its General Partner Graham Infrastructure Ltd.

Conclusion

As the Fairness Monitor for the City of Calgary Green Line SE Segment Civil Works RFPQ No. 25-053 Project, we OPTIMUS | SBR, certify that the principles of openness, fairness, consistency, and transparency have been, in our opinion, properly established and maintained throughout the procurement process and all Applicants were treated consistently in the evaluation process and in accordance with the Green Line SE Segment Civil Works Project RFPQ. Furthermore, we were not aware of any issues that emerged during the process that would have impaired the fairness of this initiative.

Optimus SBR Inc.



Jamie O'Brien
Lead Fairness Monitor
Procurement and Fairness Advisory Services
OPTIMUS | SBR