

MAX Purple Transitway Extension Bus Rapid Transit (BRT): 52 St E to 84 St E	Transit	Functional Transportation Network	51	G	4	109	7	7	32	32	32					
Private Subdivision Construction – City Obligations	Roads & Pathways	Balanced Growth & Evolving Neighbourhoods	52	G	1	4			1	1	1	1	1	1	1	1
Stephen Avenue Revitalization Project	City Planning & Policy	Community Livability & Well-being	53	S	-	120	5	20	15		16	16	16	16	16	16
Airport Transit Connector: East Leg (Blue Line to Airport)	Transit	Functional Transportation Network	54	T	11	1,561				51	51	151	151	1,106		
Major Road Reconstruction	Roads & Pathways	Reliable & Sustainable Infrastructure	55	M	-	190	35	35	35	35	10	10	10	10	10	10
Crowchild Trail Medium Term Improvements Phase 1 (5 Ave NW, 16 Ave NW, 24 Ave NW Interchange)	Roads & Pathways	Functional Transportation Network	56	G	-	112	28	28	28	28						
Mobility Network Planning Studies	Roads & Pathways	Functional Transportation Network	57	G	-	10		1	1	1	1	1	1	1	1	3
Citywide Growth Strategy - Transit-Oriented Development Projects	Roads & Pathways	Balanced Growth & Evolving Neighbourhoods	58	G	-	67	28	13	13	13						
Concrete Rehabilitation	Roads & Pathways	Reliable & Sustainable Infrastructure	59	M	-	269	26	26	26	26	28	28	28	28	28	56
Functional Planning Studies Program	Roads & Pathways	Functional Transportation Network	60	S	-	44	4	4	4	5	5	5	5	5	5	7
Mobility Facilities and Depots	Roads & Pathways	Reliable & Sustainable Infrastructure	61	M	-	78	1	4	9	9	9	9	9	9	9	18
Mobility Network Gaps – Program 204 (Growth Timing)	Roads & Pathways	Balanced Growth & Evolving Neighbourhoods	62	S	-	50		5	5	5	5	5	5	5	5	15
Operational Improvements and Congestion Management	Roads & Pathways	Functional Transportation Network	63	S	-	60	6	6	6	6	6	6	6	6	6	12
Next Generation Mobility / Intelligent Transportation Systems (ITS)	Roads & Pathways	Functional Transportation Network	64	G	-	35	4	4	4	4	4	4	4	4	4	7
Technology Improvements	Roads & Pathways	Trusted & Collaborative Government	65	S	-	16	3	3	3	3	1	1	1	1	1	2
Transit System Accessibility Enhancements	Transit	Reliable & Sustainable Infrastructure	66	M	-	13	3	1	1	1	1	1	1	1	1	1
Glenmore Trail SW Corridor	Roads & Pathways	Functional Transportation Network	67	M	-	302	2				300					
Local Area Investment Fund	Roads & Pathways	Community Livability & Well-being	68	G	15	75	4		6	8	9	16	12	5	14	
Main Streets Program Enhancements	Roads & Pathways	Community Livability & Well-being	69	G	14	400	40	40	40	40	40	40	40	40	40	80
Missing Pathways and Trail Conversions Program	Roads & Pathways	Safe City	70	S	0	20	2	2	2	2	2	10				
Missing Sidewalks Program	Roads & Pathways	Functional Transportation Network	71	S	-	30	3	3	3	3	3	15				
Mobility Accessibility Improvements	Roads & Pathways	Functional Transportation Network	72	S	-	25	3	3	3	3	3	3	3	3	3	5
Pre-Engineering & Enabling Works Program	Roads & Pathways	Functional Transportation Network	73	G	-	40	4	4	4	4	4	4	4	4	4	8
Seton Transit Centre Construction	Transit	Functional Transportation Network	74	G	-	5		3	3							
Bow Trail to Spruce Drive / Edworthy Park Connection	Roads & Pathways	Functional Transportation Network	75	G	-	2		2								
Gravel Road and Alley Renewal	Roads & Pathways	Reliable & Sustainable Infrastructure	76	M	-	4										1
Pedestrian Bridge Lifecycle Program	Roads & Pathways	Safe City	77	M	-	141	8	14	17	17	31	55				
Fuel Infrastructure and System Upgrades	Fleet Management	Reliable & Sustainable Infrastructure	78	S	-	24	4	6	6	2	1	1	1	1	2	
Vehicle & Equipment Growth	Fleet Management	Reliable & Sustainable Infrastructure	79	G	18	304	37	32	32	32	30	32	34	36	39	
Vehicle & Equipment Replacement	Fleet Management	Reliable & Sustainable Infrastructure	80	M	35	975	120	108	90	90	100	106	113	120	128	
Build Back Better - Pathways & Repaving	Roads & Pathways	Community Livability & Well-being	81	M	-	80	8	8	8	8	8	8	8	8	8	16
Calgary Pathway Program	Roads & Pathways	Community Livability & Well-being	82	S	29	125	7	18	27	29	18	13	9	3	1	
Calgary Pathway Program Design Development	Roads & Pathways	Community Livability & Well-being	83	S	-	26	3	3	3	3	3	3	3	3	4	
Pathways and Trails Lifecycle	Roads & Pathways	Reliable & Sustainable Infrastructure	84	M	-	40	4	4	4	4	4	4	4	4	8	
Operations Workplace Centres Program	Facility Management	Reliable & Sustainable Infrastructure	85	M	-	340	38	38	38	38	38	38	38	38	38	38
Operations Facilities Portfolio Program	Facility Management	Reliable & Sustainable Infrastructure	86	M	23	1,927	173	314	357	83	93	72	127	17	690	
Technology Improvements	Fleet Management	Reliable & Sustainable Infrastructure	87	M	1	20	5	3	3	3	1	1	1	1	1	1
Community Facilities Portfolio Program	Facility Management	Balanced Growth & Evolving Neighbourhoods	88	G	10	1,555	89	157	250	270	84	66	58	33	548	
Sound Wall Lifecycle	Roads & Pathways	Reliable & Sustainable Infrastructure	89	M	0	105	15	10	10	10	10	10	10	10	20	
Claims Management System	Insurance & Claims	Trusted & Collaborative Government	90	M	-	1	1									
Transportation Infrastructure Investment Plan – Local Area Plan (LAP) Mobility Implementation	Roads & Pathways	Functional Transportation Network	91	G	-	20		2	2	2	2	2	2	2	6	
Facility Planning Project Development	Facility Management	Balanced Growth & Evolving Neighbourhoods	92	G	11	124	14	14	14	14	14	14	14	14	14	14
Facility Inspections Programs	Facility Management	Reliable & Sustainable Infrastructure	93	M	-	30	3	3	3	3	3	3	3	3	6	
Housing Lifecycle City Owned	Housing	Reliable & Sustainable Infrastructure	94	M	-	47	5	5	5	5	5	5	5	5	5	5
Silvera for Seniors Lodge Lifecycle	Housing	Reliable & Sustainable Infrastructure	95	M	-	70	12	10	7	7	7	7	7	7	7	7
Indigenous Housing Lifecycle	Housing	Reliable & Sustainable Infrastructure	96	M	-	3	1	1	1							
Housing Lifecycle CH Owned	Housing	Reliable & Sustainable Infrastructure	97	M	-	11	3	3	3	3						
11 Street SW Canadian Pacific Rail Underpass	Roads & Pathways	Functional Transportation Network	98	G	-	50		5	28	18						
12 Ave SE Redevelopment Plan supporting the Event Centre	Roads & Pathways	Functional Transportation Network	99	S	-	20	5	15								
Centre Street North Roads & Pathwayscape	Roads & Pathways	Functional Transportation Network	100	S	-	50			25	25						
Coordinated Deerfoot Crossing Improvements at 32 Ave N	Roads & Pathways	Safe City	101	S	-	20	1	1	2	5	7	4	1	1		
Country Hills Boulevard Widening (Coventry Blvd to Barlow Trail)	Roads & Pathways	Functional Transportation Network	102	G	-	135	34	34	34	34						
Deerfoot Trail Downstream Impacts Program	Roads & Pathways	Functional Transportation Network	103	G	-	25	6	6	6	6						
Fare Technology and Payment Systems Upgrade	Transit	Functional Transportation Network	104	M	-	90	26	25	9	1					30	
Growth Triggered Pathways (Established Areas)	Roads & Pathways	Balanced Growth & Evolving Neighbourhoods	105	G	-	66		1	1	4	4	5	4	6	42	
Growth Triggered Pathways (Greenfields)	Roads & Pathways	Balanced Growth & Evolving Neighbourhoods	106	G	-	58		6	6	6	6	6	6	6	17	
Peigan Trail Widening (Barlow Trail to Stoney Trail SE)	Roads & Pathways	Functional Transportation Network	107	G	1	69	32	34	1	2						
Symons Valley Transit Centre Construction	Transit	Functional Transportation Network	108	G	-	10		5	5							
Capital Project Map Integration & Planning	Infrastructure & Engineering	Trusted & Collaborative Government	109	M	-	21	4	6	6	5						
Training Equipment Lifecycle	Fire	Safe City	110	M	-	18	4	3	3	5		1	1		2	
Tribunal Case Management System	Appeals & Tribunals	Trusted & Collaborative Government	111	M	-	3	1	2								
IT Service Enhancement Projects 1	Police Services	Safe City	112	S	-	78	5				28	20	13	13		
194 Avenue S and Macleod Trail Interchange	Roads & Pathways	Functional Transportation Network	113	G	-	129	32	32	32	32						
Glenmore Trail and 52 Street SE Interchange	Roads & Pathways	Functional Transportation Network	114	G	-	109	27	27	27	27						
Workplace Planning Sustainment Annual Investment Program	Facility Management	Trusted & Collaborative Government	115	M	-	240	27	27	27	27	27	27	27	27	27	27
Major Mobility Planning	Infrastructure & Engineering	Functional Transportation Network	116	M	-	4										
Sustainment and Optimization: Engineering Systems Enablement Program	Data, Analytics & Information Access	Reliable & Sustainable Infrastructure	117	M	-	3	1	1	1	1						
50 Avenue SE Extension: Blackfoot Connector to 11 Street SE	Roads & Pathways	Functional Transportation Network	118	G	-	20			20							

Records Repository	Facility Management	Trusted & Collaborative Government	187	M	-	2									
Recreation Land Program	Recreation	Community Livability & Well-being	188	G	-	213	63		18		36		42		54
Modernize City Online	IT Solutions & Support	Trusted & Collaborative Government	189	M	-	5		1	1	1	1	1	1	1	1
Lifecycle Replacement-Desktop	IT Solutions & Support	Trusted & Collaborative Government	190	M	-	39	5	4	4	4	4	4	4	4	4
Modernize Open Data	IT Solutions & Support	Trusted & Collaborative Government	191	M	-	3									
Park Infrastructure Lifecycle	Parks & Urban Forestry	Community Livability & Well-being	192	M	3	418	34	41	55	43	48	30	38	48	81
Plus 15 Capital Investment	Facility Management	Reliable & Sustainable Infrastructure	193	M	-	40	4	4	4	4	4	4	4	4	4
Plus 15 Operating & Building Condition Assessments	Facility Management	Reliable & Sustainable Infrastructure	194	M	-	4									
Asset Management & Quality Assurance/State of Asset Management Framework	Infrastructure & Engineering	Trusted & Collaborative Government	195	M	-	5	1	1	1	1	1	1	1	1	1
Civic Partners Energy Efficiency and Climate Risk Reduction Program	Climate & Environmental Management	Reliable & Sustainable Infrastructure	196	S	7	12	1	2	3	3	1	2	2	1	1
Sustainable Building Investment Fund	Climate & Environmental Management	Reliable & Sustainable Infrastructure	197	G	-	9	1	1	1	1	1	1	1	1	1
Athletic Parks Lifecycle and Upgrades	Facility Management	Community Livability & Well-being	198	M	-	38	9	6	1	1	6	2	7	2	4
Equipment and Tools Service Enhancement	Police Services	Safe City	199	S	-	1	1								
Capital Planning Software	Infrastructure & Engineering	Trusted & Collaborative Government	200	M	-	14	2	2	2	2	2	2	2	2	2
IT Service Enhancement Projects 2	Police Services	Safe City	201	S	-	75					15	15	15	15	15
Parks and Playgrounds Amenities (PAPA)	Parks & Urban Forestry	Community Livability & Well-being	202	S	-	100	4	19	17	14	10	9	9	9	9
Council Meeting & Election Facility Readiness & Emergency Preparedness	Municipal Elections	Trusted & Collaborative Government	203	M	-	4	1	2	1						
Surveying Technology Modernization Project	Infrastructure & Engineering	Reliable & Sustainable Infrastructure	204	G	-	2									
Parks Bridge Structure Capital Rehabilitation Program	Roads & Pathways	Reliable & Sustainable Infrastructure	205	M	-	10	7	1	3						
Technology to track and report on cross-corporate risks and regulatory compliance	Climate & Environmental Management	Trusted & Collaborative Government	206	S	-	1									
Grant Optimization Program	Infrastructure & Engineering	Trusted & Collaborative Government	207	G	-	450	50	50	50	50	50	50	50	50	50
Geotech Database	Infrastructure & Engineering	Trusted & Collaborative Government	208	M	-	1	1								
Major Partners Capital Program	Economic Development & Tourism	Community Livability & Well-being	209	M	27	295	57	80	56	58	6	5	10	10	13
Energy Reporting: Enhancement and Modernization Project	Climate & Environmental Management	Trusted & Collaborative Government	210	S	-										
Implementing Operational Efficiency of City Facilities through retro-commissioning	Climate & Environmental Management	Trusted & Collaborative Government	211	S	-	1									
Inventory Systems Improvements	Procurement & Warehousing	Trusted & Collaborative Government	212	S	-	7	1	1	1	1	1	1	1	1	1
Facilities Remaining Deferred Maintenance	Police Services	Reliable & Sustainable Infrastructure	213	M	-	290	20	24	30	34	36	36	36	36	36
Centralization of Common Spaces - Meeting Rooms	Facility Management	Trusted & Collaborative Government	214	S	-	10	1	1	1	1	1	1	1	1	1
AI Implementation	Infrastructure & Engineering	Trusted & Collaborative Government	215	M	-	1									
Quality Management System	Infrastructure & Engineering	Trusted & Collaborative Government	216	M	-	2	1	1	1						
Warehouse Facilities	Procurement & Warehousing	Reliable & Sustainable Infrastructure	217	M	-	13	2	2	2	2	1	1	1	1	1
Calgary Public Library Investment Program	Library Services	Community Livability & Well-being	218	G	22	58	15	10	20	13					
Expand, Improve and Innovation: Building Information Modeling Expansion	Data, Analytics & Information Access	Reliable & Sustainable Infrastructure	219	G	-	1									
Environmentally Significant Areas (ESA) and Ecological Network Geodatabase	Climate & Environmental Management	Trusted & Collaborative Government	220	S	-										
Cost Estimating Tools	Infrastructure & Engineering	Trusted & Collaborative Government	221	M	-	1	1								
Haskayne Emergency Response Station	Fire	Safe City	222	G	-	22	2	5	9	7					
Corporate Project Management Office	Infrastructure & Engineering	Trusted & Collaborative Government	223	M	-	1									
Parks Project Development Program	Parks & Urban Forestry	Community Livability & Well-being	224	M	0	29	3	3	3	3	3	3	3	3	4
StoneGate (NE) Industrial Emergency Response Station	Fire	Safe City	225	G	13	14			4	6	4				
Golf Course Lifecycle Program	Parks & Urban Forestry	Community Livability & Well-being	226	M	-	15	1	3	2	2	3	1	4		
Election Logistics & Security Enhancements	Municipal Elections	Trusted & Collaborative Government	227	S	-	1									
Technology tools to support reducing physical climate risk on infrastructure and assets, and enha	Climate & Environmental Management	Trusted & Collaborative Government	228	S	-	1									
52 Street SE Widening (61 Avenue SE to Peigan Trail SE)	Roads & Pathways	Functional Transportation Network	229	G	-	32	8	8	8	8					
Safer Collectors - Speed Management	Roads & Pathways	Safe City	230	S	-	90	10	10	10	10	10	10	10	10	10
Borehole Monitoring System	IT Solutions & Support	Trusted & Collaborative Government	231	S	-	1									
Park Delivery 2 - Upgrade Existing Regional Parks	Parks & Urban Forestry	Community Livability & Well-being	232	M	56	196	30	39	27	29	31	15	13	7	6
Bow Trail Widening: Sarcee Trail to 37 Street SW	Roads & Pathways	Functional Transportation Network	233	S	-	25						12	13		
Business Support Program	Facility Management	Trusted & Collaborative Government	234	S	-	5	1	1	1	1	1	1	1	1	1
Sarcee Trail Corridor Widening	Roads & Pathways	Functional Transportation Network	235	S	-	10						10			
Project Management Portal	Infrastructure & Engineering	Trusted & Collaborative Government	236	M	-	1	1								
16 Avenue NW Corridor Improvements: Sarcee Trail to Shaganappi Trail	Roads & Pathways	Functional Transportation Network	237	S	-	38						16	22		
16 Avenue NW Corridor Improvements: Shaganappi Trail to Crowchild Trail	Roads & Pathways	Functional Transportation Network	238	S	-	4						4			
3D Modelling Program	Infrastructure & Engineering	Reliable & Sustainable Infrastructure	239	S	-	1									
Sarcee Trail and Bow Trail Interchange	Roads & Pathways	Functional Transportation Network	240	G	-	300					75	75	75	75	
Metis Trail Widening (North of 64 Avenue NE to Stoney Trail)	Roads & Pathways	Functional Transportation Network	241	S	-	5									5
Park Delivery 1 - Development of New Regional Parks	Parks & Urban Forestry	Community Livability & Well-being	242	G	30	305	31	28	21	43	51	49	38	26	19
Modernization and Standardization: Engineering Platform Transformation, Enhancements and C	Data, Analytics & Information Access	Reliable & Sustainable Infrastructure	243	S	-	3	1	1	1	1					
John Laurie Boulevard Corridor Study (Shaganappi Trail to McKnight Boulevard)	Roads & Pathways	Functional Transportation Network	244	S	-	3									3
Richmond Road and Sarcee Trail SW Interchange	Roads & Pathways	Functional Transportation Network	245	S	-	106	27	27	27	27					
Heritage Drive and Macleod Trail Infrastructure Improvements	Roads & Pathways	Functional Transportation Network	246	G	-	95					24	24	24	24	
McKnight Boulevard Corridor Improvements (John Laurie Blvd to Deerfoot Trail)	Roads & Pathways	Functional Transportation Network	247	G	-	89					22	22	22	22	
McKnight Boulevard and 68 Street NE Interchange	Roads & Pathways	Functional Transportation Network	248	G	-	50							50		
Hidden Valley Emergency Response Station	Fire	Safe City	249	G	-	24	6	6	6	6					
Facility Enhancements and Expansions	Bylaw Education & Compliance	Reliable & Sustainable Infrastructure	250	M	-	28	5	1	7	1	3	3	3	3	3
Providence Emergency Response Station	Fire	Safe City	251	G	-	25						5	4	16	
Development Pool	IT Solutions & Support	Trusted & Collaborative Government	252	M	-	32	4	4	4	4	4	4	4	4	4
Enterprise Support Systems	IT Solutions & Support	Trusted & Collaborative Government	253	M	-	5	1	1	1	1	1				
Light Rail Vehicle Procurement - Growth	Transit	Balanced Growth & Evolving Neighbourhoods	254	G	-	560			18	18	18	18			490

Other Previously Approved Investments

Financial Reporting	Financial Support	0										
Aircraft Restoration	Economic Development & Tourism	0										
Event Centre	Economic Development & Tourism	403										
East Macleod Emergency Response Station	Fire & Emergency Response	8										
Land Acquisition Joint Use Coordinating Committee	Parks & Open Spaces	21										
Housing Accelerator Fund	Affordable Housing	86										
Capital Cost Escalations	Infrastructure & Engineering	80										
Location Data Modernization	Data Analytics & Information Access	0										
CAD Technology Modernization	Data Analytics & Information Access	0										
Modernizing Commerce	Data Analytics & Information Access	1										
Project and Portfolio Management	Infrastructure & Engineering	2										
Symons Valley Multi-Service Centre	Facility Management	31										
Walden Fire Station	Facility Management	3										
Varsity Multi-Service Centre	Facility Management	4										
Content Suite (Phase 2)	Records Management, Access & Privacy	0										
Community Mobility Improvement for Sidewalks	Sidewalks & Pathways	1										
Centre City Mobility Program	Sidewalks & Pathways	1										
Douglasdale McKenzie Slope	Sidewalks & Pathways	2										
Stoney Trail Improvements	Streets	88										
144 Avenue NW at West Nose Creek	Streets	2										
Connectors/Improvement - Provincial Ring Road Project	Streets	0										
SW-West Ring Road Connections	Streets	5										
Airport Trail NE Phase II	Streets	1										
Downtown Improvements	City Planning & Policy	1										
BS Service Modernization	Building Safety	4										
Development Infrastructure - NC	Streets	2										
Development Infrastructure	Streets	2										
Transit Oriented Development - Development Program	City Planning & Policy	8										
Artificial Intelligence	Development Approvals	5										
Artificial Intelligence	Business Licensing	1										
Country Hills Blvd. N.E. Widening	Streets	1										
Downtown Public Realm	City Planning & Policy	26										
Total Capital Infrastructure Needs - Tax-supported services		6,341	40,582	3,265	3,789	4,259	3,976	4,447	3,880	4,071	3,655	9,239

*note that Foothills Aquatic Centre Rebuild is part of GamePLAN Wave 1

ICS: Unrestricted

10-year Capital Infrastructure Plan - Utilities (Stormwater Management)

The values presented reflect identified capital needs and have been rounded to the nearest million for presentation purposes. These capital needs have not received approved budget and will be considered for future business cycles. All values are presented in 2026 dollars, with estimates prepared as of April 2026. Further refinements and adjustments are expected through the development of the 2027–2030 Budget.

<i>Critical Assets in Poor / Very Poor Condition</i>	
<i>Severe Consequence of Failure</i>	
<i>High Consequence of Failure</i>	

10-year Capital Infrastructure Needs (\$millions)	Department	Council Priority	Priority	Primary Driver	Previously Approved 2027+	Unfunded Needs 2027-2035+	2027	2028	2029	2030	2031	2032	2033	2034	2035+
Required Investments															
9th Ave Downtown Underpass Stormwater Lift Station + Drainage Study	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		50	3	15	15	17					
Albert Park (CDI - New Drainage Improvement)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		6	6								
Bow Bottom Trail Storage (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		6	6								
Community Drainage Improvement Phase 4	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		177	1	1	1	1	35	35	35	35	35
Confederation Park (CDI - New Drainage Improvement)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		36	1	2	15	19					
Dam Safety Management	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		2									
Deer Ridge Storm Trunk Diversion (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		6	6								
Deerfoot 32 Avenue Drainage Improvement (CDI - New Drainage Improvement)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		11					4	4	4		
Discovery Ridge (Dam Removal and Landscape Design)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		6	1	3	3						
Duck Pond Restoration	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		2	2								
East Belvedere (Cooperative Stormwater Management Initiative)	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	Required	G	47	10							10		
Hanson Ranch Wetland	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		3	2								
Lift Stations (AIP)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		12	4	3	4	2					
Local Drainage Improvements (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		12	1	1	1	1	1	1	2	2	2
Low Impact Development Rehabilitation (CDI)	Operational Services	Reliable & Sustainable Infrastructure	Required	M		1									
Macleod Trail Meadowview Park (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		6	6								
New Pond Dam Safety Project	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		28	2	2	2	2	4	4	4	4	4
Northwest Inner City Capital Hill D Pond (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S											
Northwest Inner City Kensington (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S											
Northwest Inner City 14 St NorthWest (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		14	14								
Northwest Inner City Hillhurst Storm Lift Station (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		24	10	14							
Palliser Oakridge (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		17	9	9							
Pineridge (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		8	8								
Pipe Condition Assessments for CDI Phase 4	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		1									
Prairie Economic Gateway Storm Trunk to Shepard Ditch	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	Required	T		40	15	22	3						
R T Alderman Dry Pond (CDI)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		8	7	1							
Ramsay (CDI - New Drainage Improvement)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		17			2	4	6	6			
Storm Lift Station Condition Assessment	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		4	1	1	1	1	1	1	1	1	1
Storm Main Rehabilitation Program	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		11	1	1	1	1	1	1	1	1	1
Storm Outfall B5 Oil and Grit Separator	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S											
Storm Pipe Assessments	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		9	1	1	1	1	1	1	1	1	2
Storm Pond Repairs/Upgrades	Operational Services	Reliable & Sustainable Infrastructure	Required	M		9	1	1	1	1	1	1	1	1	1
Storm Pond Safety Program	Operational Services	Reliable & Sustainable Infrastructure	Required	S		10	1	1	1	1	1	1	1	1	1
Stormwater Monitoring System (Rain Gauges)	Planning & Development Services	Reliable & Sustainable Infrastructure	Required	M											
Stormwater Collection Road Access Upgrade	Operational Services	Reliable & Sustainable Infrastructure	Required	M		4									
Stormwater Lift Stations	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		75	1	1	1	1	18	18	19	19	1
Stormwater Management Facility Dam Safety Program (AIP)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		8	1	1	1	1	1	1	1	1	1
Stormwater Outfall G19 Replacement/Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S											
Stormwater Outfall Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		2									
Stormwater Process Control Systems	Operational Services	Reliable & Sustainable Infrastructure	Required	M		5	1	1	1	1	1	1	1	1	1
Stormwater System Capital Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M		20	5	4	3	5	2				
Western Headworks Canal Outfall Assessment	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		5	1	1	1	1	1	1	1	1	1
Prioritized Investments															
Flood Mitigation	Planning & Development Services	Reliable & Sustainable Infrastructure	1	S											
Bank Protection & Stream Health Program	Planning & Development Services	Reliable & Sustainable Infrastructure	2	S		19	2	2	2	2	2	2	2	2	2
Pond Renewal Program	Infrastructure Services	Reliable & Sustainable Infrastructure	3	S		26	2	2	2	2	4	4	4	4	4
Stormwater Monitoring System (Flow Monitoring)	Planning & Development Services	Reliable & Sustainable Infrastructure	4	M		1									
Stormwater Monitoring System (Quality Monitoring)	Operational Services	Reliable & Sustainable Infrastructure	5	M		3									
Storm Pond Sediment Management	Infrastructure Services	Reliable & Sustainable Infrastructure	6	M		10	3	7							
Riparian Restore Plant Program	Planning & Development Services	Reliable & Sustainable Infrastructure	7	S		13	1	1	1	1	1	1	1	1	1

Stormwater Lift Station Fibre Roll-Out	Operational Services	Reliable & Sustainable Infrastructure	8	S	1									
Green Stormwater Infrastructure Program	Planning & Development Services	Reliable & Sustainable Infrastructure	9	M	30	1	2	3	4	4	4	4	4	4
River Infrastructure Management	Planning & Development Services	Reliable & Sustainable Infrastructure	10	S	2									
Master Drainage Plan	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	11	G	1									
Stormwater Redevelopment Program	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	12	G	28	3	3	3	3	3	3	3	3	3
Stormwater Main Extension	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	13	G	18	2	2	2	2	2	2	2	2	2
Storm Main - Extension Replacement	Infrastructure Services	Reliable & Sustainable Infrastructure	14	S	9	1	1	1	1	1	1	1	1	1
Providence Storm Trunk Stages 3 & 4	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	15	G	20			10	10					
Stormwater Onsite Storage in Established Areas	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	16	G	9	1	1	1	1	1	1	1	1	1
Saatohtsi Storm Trunk and Outfall	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	17	G	2	2								
New Community Growth Storm Linear Extensions	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	18	G	50					10	10	10	10	10
Other Previously Approved Investments														
Total Capital Infrastructure Needs					906									

ICS: Unrestricted

10-year Capital Infrastructure Plan - Waste & Recycling

The values presented reflect identified capital needs and have been rounded to the nearest million for presentation purposes. These capital needs have not received approved budget and will be considered for future business cycles. All values are presented in 2026 dollars, with estimates prepared as of April 2026. Further refinements and adjustments are expected through the development of the 2027–2030 Budget.

Critical Assets in Poor / Very Poor Condition

Severe Consequence of Failure	
High Consequence of Failure	

10-year Capital Infrastructure Needs (\$millions)	Department	Council Priority	Priority	Primary Driver	Previously Approved 2027+	Unfunded Needs 2027-2035+	2027	2028	2029	2030	2031	2032	2033	2034	2035+
Required Investments															
Caps & Drainage System Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M		10	1	1	1	1	1	1	1	1	1
Cell Capping - Landfill Gas Control (Multiple Locations)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		2				1		1		1	
Collections Growth Management	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		7	1	1	1	1	1	1	1	1	1
Community Recycling Depot Expansions/Leases	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		2									
Composting Facility - Environmental and Capacity Upgrade Equipment	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		59	11	24	9	6	2	2	2	2	2
Composting Facility - Operational Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		7	1	2	3	1					
Composting Facility - Process Infrastructure and Odor Control	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		20	1	3	12	4					
Culvert & Ditch Improvements	Operational Services	Reliable & Sustainable Infrastructure	Required	S		1		1							
East Calgary - Phase 7 (Cell 12 North & 1/2 Cell 11)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		20						20			
East Calgary - Cap Remediation (Phase 3-5)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		7									7
East Calgary - Capping Cells 8-9, 10-12S	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		8		8							
East Calgary - Landfill Gas Flare Replacement	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		1									1
East Calgary - Perimeter Road Paving	Operational Services	Reliable & Sustainable Infrastructure	Required	S		4						4			
East Calgary - Phase 6 Landfill Gas Expansion (Cells 7-8)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		2			2						
East Calgary - Phase 7 (Cell 10 North & 1/2 Cell 11)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		18	18								
East Calgary - Phase 7 (Cell 10-11NS Capping)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		7									7
East Calgary - Ring Header	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		1			1						
East Calgary - Stormwater Improvements	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		2		2							
East Calgary - Vertical Landfill Gas	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		9			4						4
East Calgary Waste Management Facility Master Plan	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		1									1
Horizontal Landfill Gas Collection Program	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		11	2	1	1	1	1	2	2	2	1
IT Project Implementation	Operational Services	Reliable & Sustainable Infrastructure	Required	M		4	1	1							
Landfill Gas System Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M		7	1	1	1	1	1	1	1	1	1
Landfill Infrastructure Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M		6	1	1	1	1	1	1	1	1	1
Leachate Treatment	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		20	2	4	2	2	2	2	2	2	2
Shepard - Asbestos Cell	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		17	5			1	6				6
Shepard - Cap Restoration (Phase 4-5)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		6						6			
Shepard - Capping	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		4				3					
Shepard - Cell 12/13 Berm	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		1				1					1
Shepard - Cell 13/14 West	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		14		14							
Shepard - Cell 13-14W Closure	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		4									4
Shepard - Cell 14W Slope Closure	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		4									4
Shepard - Cell 25	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		16									16
Shepard - Cells 10-14E Slope Closure Construction	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		6									6
Shepard - Cells 10-14E Slope Closure Design	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S											
Shepard - Landfill Gas Flare	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		1			1						
Shepard - Landfill Gas Ring Header	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		1						1			
Shepard - Phase 5 Landfill Gas Expansion (Cells 10-12)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		1									1
Shepard - Stormwater Improvements	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		2				2					
Shepard - Surface Water/Compost Pad	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		3	3								
Shepard Waste Management Facility Master Plan	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		1									1
Soil Management Program	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		1									1
Spyhill - Cells 4-7 Slope Closure	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		11				5					5
Spyhill - LFG Phase 1 to Soil Vapour Extraction Facility	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		1	1								
Spyhill - Overburden Excavation	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		9	2	3	2	2		1			
Spyhill - Phase 3 (Cell 8 East Phase 1)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		8	8								
Spyhill - Phase 3 (Cell 8 East Phase 2)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		5		5							
Spyhill - Phase 3 (Cell 8 West)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		8						8			
Spyhill - Phase 3 (Cell 9 East)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		7				7					
Spyhill - Phase 3 Cell 4 Berm	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		2					1		1		
Spyhill - Phase 3 Cell 8 Access Road	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		2	2								
Spyhill - Pond C Catch Basin Improvement	Operational Services	Reliable & Sustainable Infrastructure	Required	S											

Spyhill - Pond D Inlet Oil, Grit, Separator Installation	Operational Services	Reliable & Sustainable Infrastructure	Required	S																		
Spyhill - Staged Master Drainage Plan	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M																		
Spyhill - Stormwater Improvements	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	2				2													
Spyhill - Temporary Capping	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S	3			2														
Spyhill - West Access Road to Active Lift	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S	1	1																
Spyhill Waste Management Facility Master Plan	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S	1																	
Stormwater Pond Sediment Maintenance	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	5	1	1	1	1	1	1	1	1	1	1			1				
Waste & Recycling - Technology Planning	Operational Services	Balanced Growth & Evolving Neighbourhoods	Required	G	2																	
Waste & Recycling Building Condition Assessments	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	3																	
Waste & Recycling Building Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M	7	1	1	1	1	1	1	1	1	1	1			1				
Waste & Recycling Fencing Upgrade & Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M	4													1				
Waste & Recycling Records Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	S	2													1				
Waste & Recycling Roads Alterations & Signage	Operational Services	Reliable & Sustainable Infrastructure	Required	S	3																	
Waste Management Facilities - Operational Support Spaces	Operational Services	Reliable & Sustainable Infrastructure	Required	S	3																	
Waste Management Facilities - Road & Pad Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M	10	1	1	1	1	1	1	1	1	2	1			1				
Waste Management Facilities - Road Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S	9	1	1	1	1	1	1	1	1	1	1			1				
Prioritized Investments																						
Composting Facility - Program Improvements	Infrastructure Services	Reliable & Sustainable Infrastructure	1	S	12		2	3	7													
Compost Facility Expansion	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	2	G	116												58	58				
East Calgary - Multi Service Facility (Enabling Work/Shared Space)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	3	G	12	6	6															
East Calgary - Multi Service Facility (Regional Pathway)	Infrastructure Services	Reliable & Sustainable Infrastructure	4	M	2									1								
East Calgary - Multi Service Facility (WRS Truck Storage/Admin)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	5	G	60				12	36	12											
Spring Gardens - Building B Renovations	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	6	G	5				1	2	2											
Spring Gardens - New Warehouse	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	7	G	12				2	5	5											
Spring Gardens - Site Improvements & Upgrades	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	8	G	3					1	1											
Spring Gardens OWC - Building Upgrades	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	9	G	2					1	1											
Spyhill - New Depot (Administration)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	10	G	30				6	18	6											
Spyhill - New Depot (Enabling Works/Site Prep)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	11	G	29		26	1			2											
Spyhill - New Depot (Vehicle Storage #1)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	12	G	43						16	19	9									
Spyhill - New Depot (Vehicle Storage #2)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	13	G	42								15	18				8				
Spyhill - Phase 3 LFG Expansion (Cells 4-5)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	14	G	2		2															
Eco Centres Construction (SW, W, NE Servicing)	Operational Services	Balanced Growth & Evolving Neighbourhoods	15	G	31		1	15	15													
East Calgary - Vertical Well Remediation	Infrastructure Services	Reliable & Sustainable Infrastructure	16	M	2						2											
Shepard - Vertical Well Remediation	Infrastructure Services	Reliable & Sustainable Infrastructure	17	M	2												2					
South West Eco Centre - Building Upgrades	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	18	G	4									2				2				
Nose Creek Vapour Management System Expansion	Infrastructure Services	Reliable & Sustainable Infrastructure	19	S	5		4															
East Calgary - Phase 1 Landfill Gas System	Infrastructure Services	Reliable & Sustainable Infrastructure	20	S	2						2											
Spyhill - Vertical Landfill Gas	Infrastructure Services	Reliable & Sustainable Infrastructure	21	S	4				1	3												
Shepard Stormwater Master Drainage Plan	Infrastructure Services	Reliable & Sustainable Infrastructure	22	M																		
Spyhill - Landfill Gas Ring Header	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	23	G	1																	
Shepard - Header Connection Landfill to Composting	Infrastructure Services	Reliable & Sustainable Infrastructure	24	S	2									2								
Blackfoot - Stormwater Improvements	Infrastructure Services	Reliable & Sustainable Infrastructure	25	M	2				2													
Blackfoot to Spring Bank Landfill Gas Line	Infrastructure Services	Reliable & Sustainable Infrastructure	26	S	2									2								
Blackfoot - Staged Master Drainage Plan	Infrastructure Services	Reliable & Sustainable Infrastructure	27	M																		
Shepard - Perimeter Road Paving	Operational Services	Reliable & Sustainable Infrastructure	28	S	4		4															
Spyhill - Perimeter Road Paving	Operational Services	Reliable & Sustainable Infrastructure	29	S	2									2								
Spyhill - Permanent Power Installation	Operational Services	Reliable & Sustainable Infrastructure	30	S	1		1															
Spyhill - New Power Poles	Infrastructure Services	Reliable & Sustainable Infrastructure	31	S	1					1												
Shepard Solid Waste Management Plan	Infrastructure Services	Reliable & Sustainable Infrastructure	32	S	1																	
Leachate Collection SCADA Monitoring	Infrastructure Services	Reliable & Sustainable Infrastructure	33	S	1					1												
Feasibility Study - Eco Centre Throw and Go Upgrade	Infrastructure Services	Reliable & Sustainable Infrastructure	34	S																		
East Calgary - Solar Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	35	S	3					1	1											
Spyhill - Solar Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	36	S	3						1	1										
Shepard - Solar Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	37	S	3	2																
Spyhill - Landfill Gas to Electricity Facility	Infrastructure Services	Reliable & Sustainable Infrastructure	38	S	7	6	2															
Other Previously Approved Investments																						
Total Capital Infrastructure Needs																						
															869							

ICS: Unrestricted

10-year Capital Infrastructure Plan - Utilities (Water Treatment)

The values presented reflect identified capital needs and have been rounded to the nearest million for presentation purposes. These capital needs have not received approved budget and will be considered for future business cycles.

All values are presented in 2026 dollars, with estimates prepared as of April 2026. Further refinements and adjustments are expected through the development of the 2027–2030 Budget.

Critical Assets in Poor / Very Poor Condition	
Severe Consequence of Failure	
High Consequence of Failure	

10-year Capital Infrastructure Needs (\$millions)	Department	Council Priority	Priority	Primary Driver	Previously Approved 2027+	Unfunded Needs 2027-2035+	Critical Assets in Poor / Very Poor Condition											
							2027	2028	2029	2030	2031	2032	2033	2034	2035+			
Required Investments																		
Advanced Meter Infrastructure	Operational Services	Reliable & Sustainable Infrastructure	Required	M	14	231	42	41	39	38	25	11	11	11	11			11
Airdrie 600mm Water Meter Chamber Relocate	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G														
Bears paw Arc Flash Studies for Electrical Safety	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		1		1										
Bears paw Power Utility - Raw III Option 1/2	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		7			1	2	5							
Bears paw Power Utility - Standby Generators	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		9			1	4	4							
Bears paw Power Utility Feeders	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		5					4							
Bears paw Power Utility Plan	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		18	2	8	8									
Bears paw Power Utility Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		1		1										
Bears paw Standby Generators Replacement	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		7	5	1										
Bears paw Water Treatment Plant Capital Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M		77	9	9	9	9	9	9	9	9	9	9	9	9
Bears paw Water Treatment Plant Operational Improvement	Operational Services	Reliable & Sustainable Infrastructure	Required	M		65	5	6	6	7	7	8	8	8	9	9	9	9
Cathodic Protection	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		32	4	4	4	4	4	4	4	4	4	4	4	4
Control Systems & Electrical	Operational Services	Reliable & Sustainable Infrastructure	Required	S		2												
Copper-Lead Service Replacement	Operational Services	Reliable & Sustainable Infrastructure	Required	M		90	10	10	10	10	10	10	10	10	10	10	10	10
Country Hills Boulevard Crosstie Feedermain	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	21	39	9	30										
Dead End Mains	Operational Services	Reliable & Sustainable Infrastructure	Required	S		17	4	3	3	2	1	1	1	1	1	1	1	1
Distribution Valve Replacement	Operational Services	Reliable & Sustainable Infrastructure	Required	S		18	3	3	3	3	1	1	1	1	1	1	1	1
District Metering and System Monitoring	Operational Services	Reliable & Sustainable Infrastructure	Required	S		3												
Electrical Upgrade for Glenmore Water Treatment Plant	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		25	15	8	2									
Expansion and Growth Operations Workplace Centre	Operational Services	Reliable & Sustainable Infrastructure	Required	M		7	2	2										
Feedermain Cathodic Protection	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		2												
Feedermain Leak Detection	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		5	1	1	1	1	1	1	1	1	1	1	1	1
Feedermain Relief Valve Upgrades	Operational Services	Reliable & Sustainable Infrastructure	Required	S		5	1	1	1	1	1	1	1	1	1	1	1	1
Feedermain Replacements	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		140	10	10	10	10	20	20	20	20	20	20	20	20
Glenmore - Bears paw Control System Improvement	Operational Services	Reliable & Sustainable Infrastructure	Required	S		30	3	3	3	3	3	3	3	3	3	3	3	3
Glenmore Bears paw Delta V Control Systems Modernization	Operational Services	Reliable & Sustainable Infrastructure	Required	S		12	2	2	2	2	1	1	1	1	1	1	1	1
Glenmore Dam Safety Regulatory Program	Planning & Development Services	Reliable & Sustainable Infrastructure	Required	S		1												
Glenmore Water Treatment Plant Capital Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M		54	6	6	6	6	6	6	6	6	6	6	6	6
Glenmore Water Treatment Plant Chemical Boiler Upgrade	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		6	1	4	2									
Glenmore Water Treatment Plant High Lift Pump Station & Clearwell	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		155	2	22	51	51	29							
Glenmore Water Treatment Plant Filter Recommissioning	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		11	8	3										
Glenmore Water Treatment Plant Operational Improvement	Operational Services	Reliable & Sustainable Infrastructure	Required	M		54	4	5	5	5	6	6	7	7	7	7	7	8
Glenmore Water Treatment Plant Raw Water Pump Station Capacity Upgrade	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		5	5											
Hydrant Installations	Operational Services	Reliable & Sustainable Infrastructure	Required	S		10	3	2	1	1	1	1	1	1	1	1	1	1
Hydrant Main Valve Maintenance	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		9	1	1	1	1	1	1	1	1	1	1	1	1
Large WTR Valve Replacement	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		36	4	4	4	4	4	4	4	4	4	4	4	4
Lead Service Replacement Contract	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		2	1	1	1	1								
Main Extensions	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		18	2	2	2	2	2	2	2	2	2	2	2	2
Main Replacement City Internal Crews	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		9	1	1	1	1	1	1	1	1	1	1	1	1
Main Replacement Outside Contractor	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		295	35	35	35	35	35	35	35	35	35	35	35	35
Main Replacement Special Projects	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		10	1	1	1	1	1	1	1	1	1	1	1	1
Mechanical Equipment & Electrical Upgrades	Operational Services	Reliable & Sustainable Infrastructure	Required	M		24	2	2	2	2	3	3	3	3	3	3	3	3
New Water Treatment Plant	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	43	2,227	9	39	60	353	353	353	353	353	353	353	353	353
North Calgary Energy Recovery Station	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		6	1	3	2	1								
Northridge Feedermain Phase Two	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	Required	G		20												
Northridge Reservoir	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	Required	G		2		2										
Prairie Economic Gateway Feedermain A	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	T		63		15	20	28								
Proactive Leak Detection Contract	Operational Services	Reliable & Sustainable Infrastructure	Required	M		5	1	1	1	1	1	1	1	1	1	1	1	1
Pump Station Refurbishment	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		60	8	8	8	8	8	8	8	8	8	8	8	8
Raw 1 and Raw 2 Water Intake	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	17	190	4	4	54	54	56	16						
Raw II Ice Boom	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S														
Raw Water Intake (Raw 3)	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		244		8	59	59	59	59	59	59	59	59	59	59
Reservoir Condition Assessment	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		2												
South Calgary Water Service Energy Recovery Station	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		6		1	2	2	1							
South Calgary Water Servicing Feedermain	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		355	7	7	118	111	111							
Technology Equipment Lifecycle and Upgrades	Operational Services	Reliable & Sustainable Infrastructure	Required	M		10	2	2	1	1	1	1	1	1	1	1	1	1

Tools and Equipment Asset Data Management (Maximo)	Operational Services	Reliable & Sustainable Infrastructure	Required	S	4	2	2								
Tools and Equipment Asset Data Management (OGIS)	Operational Services	Reliable & Sustainable Infrastructure	Required	S	2	1	1								
Tools and Equipment Drinking Water Distribution	Operational Services	Reliable & Sustainable Infrastructure	Required	M	5	1	1	1	1	1	1	1	1	1	1
Tools and Equipment Repair and Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M	4										
Tools and Equipment Wastewater Stormwater Collection	Operational Services	Reliable & Sustainable Infrastructure	Required	M	1										
Tools and Equipment Water Sanitary	Operational Services	Reliable & Sustainable Infrastructure	Required	M	3										
Top Hill Feedermain	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	Required	G	23									10	13
Transmission Capital Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M	36	4	4	4	4	4	4	4	4	4	4
Transmission SCADA Comms Modernization	Operational Services	Reliable & Sustainable Infrastructure	Required	S	5	1	1	1							
Valve Installations	Operational Services	Reliable & Sustainable Infrastructure	Required	S	63	7	7	7	7	7	7	7	7	7	7
Water Distribution Network Valve Replacement Program	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	9	1	1	1	1	1	1	1	1	1	1
Water Infrastructure Access Road Construction	Operational Services	Reliable & Sustainable Infrastructure	Required	S	5	1	1	1	1	1	1	1	1	1	1
Water Quality and Regulatory Assurance Laboratories Capital Equipment	Operational Services	Reliable & Sustainable Infrastructure	Required	M	5	1	1	1	1	1	1	1	1	1	1
Watermain Research	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	32	4	4	4	4	4	4	4	4	4	4
Prioritized Investments															
Billing Improvements	Operational Services	Reliable & Sustainable Infrastructure	1	S	6	3	3								
Bearspaw Raw Meter Relocation	Infrastructure Services	Reliable & Sustainable Infrastructure	2	S	1	1									
Water Centre Building Upgrades	Operational Services	Reliable & Sustainable Infrastructure	3	M	9	4	3		1						
Water Distribution Network Monitoring	Infrastructure Services	Reliable & Sustainable Infrastructure	4	S	23	3	3	3	3	3	3	3	3	3	3
AI Initiatives and New Emerging Tech	Operational Services	Reliable & Sustainable Infrastructure	5	S	16		2	2	2	2	2	2	2	2	2
Downtown Upgrades	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	6	G	3										
Water Redevelopment Program	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	7	G	36	4	4	4	4	4	4	4	4	4	4
Software Lifecycle and Upgrade	Operational Services	Reliable & Sustainable Infrastructure	8	S	26	3	3	3	3	3	3	3	3	3	3
Energy Audit Pump Stations	Infrastructure Services	Reliable & Sustainable Infrastructure	9	S	1										
Bearspaw Treatment Plant - Admin Space Upgrades	Operational Services	Reliable & Sustainable Infrastructure	10	S	3	1	1	1							
Valley Ridge Pump Station 041	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	11	G	6	6									
West View Crestmont Feedermain Phases 1 and 2 and Crestmont Zone Feedermain Phases 2 and 3	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	12	G	17	9	8								
Providence Westview Feedermain Ph 1 (STN056-STN049)	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	13	G	26			13	13						
Providence Westview Feedermain Ph 2 (162 AV SW & TUC Alignment)	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	14	G	10				10						
Providence Westview Pump Station 056	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	15	G	3				3						
Providence Westview Reservoir Storage Cell 1	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	16	G	12		6	6							
Starlight Feedermain Phase 2 154 AV SW between 37 and 54 ST SW	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	17	G	12				12						
Starlight Feedermain Phase 3 South of 162 AV SW	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	18	G	13				13						
Starlight Pump Station #49	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	19	G	34			15	19						
Starlight Reservoir Land Acquisition	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	20	G	2	2									
Belvedere Feedermain Phase 3	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	21	G	30							15	15		
Ogden Feedermain Phase 2	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	22	G	14										14
Other Previously Approved Investments															
Bearspaw South Feedermain Short and Long Repair	Infrastructure Services				5										
North Calgary Water Servicing - Linear & Facilities	Infrastructure Services				417										
Total Capital Infrastructure Needs						5,226									

ICS: Unrestricted

10-year Capital Infrastructure Plan - Utilities (Wastewater)

The values presented reflect identified capital needs and have been rounded to the nearest million for presentation purposes. These capital needs have not received approved budget and will be considered for future business cycles. All values are presented in 2026 dollars, with estimates prepared as of April 2026. Further refinements and adjustments are expected through the development of the 2027-2030 Budget.

Critical Assets in Poor / Very Poor Condition	
Severe Consequence of Failure	
High Consequence of Failure	

10-year Capital Infrastructure Needs (\$millions)	Department	Council Priority	Priority	Primary Driver	Previously Approved 2027+	Unfunded Needs 2027-2035+	Year																
							2027	2028	2029	2030	2031	2032	2033	2034	2035+								
Required Investments																							
10 Avenue SW Sewer Upgrades	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		13										1	6	5					
5 ST SW/71-75 Ave Sanitary	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S																			
9 Avenue SW Sewer Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		3						2											
Altadore Sewer Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		1	1																
Arbour Estates Trunk	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S																			
Belvedere Lift Station	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	Required	G		7											7						
Belvedere Sanitary Trunk East Basin	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		15	15																
Blackfoot Sanitary Trunk	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		6		1	3	2													
Bonnybrook Center & Control Building Upgrade	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S	69	133	12	43	78														
Bonnybrook Dewatering Facility	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		1	1																
Bonnybrook Integrated Resource Recovery Study Peak Flow Management	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	40	1,251	33	96	152	108	76	166	251	231				139					
Bonnybrook New Head Works	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		156		3	5	8	35	62	42										
Bonnybrook Solid Stream Upgrade/Expansion	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		116	3	5	29	37	19	23											
Bonnybrook Wastewater Treatment Plant - Plant D Expansion	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		159	10	4	5	65	67	7											
Bonnybrook Wastewater Treatment Plant Fermenter/Thickener	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		76	6	10	25	25	10												
Bonnybrook Wastewater Treatment Plant Plant E Expansion Study	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G																			
Bow Bottom Trunk Sewer Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		6			1	5													
Bowness Collector Trunk Upgrades	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		2			2														
Bowness Lift Station influent sewer	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G																			
Bowness Sanitary Flow Diversion	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S																			
Control Systems	Operational Services	Reliable & Sustainable Infrastructure	Required	S		23	3	3	3	3	3	3	3	3	3	3	3	3					
Control Systems & Electrical Upgrades	Operational Services	Reliable & Sustainable Infrastructure	Required	M		6	1	1	1	1	1	1	1	1	1	1	1	1					
East Calgary Lift Station	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		11	4	5	2														
Elbow Drive Trunk Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		4		3															
Fish Creek to Bonnybrook Transfer Forcemain	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		13	13																
Fish Creek Wastewater Treatment Plant Heating System Upgrade	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		5	4	1															
Fish Creek Wastewater Treatment Plant Upgrade	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S	395	168	92	38	4	33													
Glamorgan Sewer Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S																			
Heritage/Elbow Sewer	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		1			1														
Killarney Sewer Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		1												1					
Lakeview Sewer Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		2					2												
Lift Station Capital Maintenance	Operational Services	Reliable & Sustainable Infrastructure	Required	M		28	7	3	4	4	4	1				1		2					
MacLeod Sanitary Trunk	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		4	4																
Nose Creek Sanitary Trunk	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G																			
Nose Creek Sanitary Trunk north of 128 Ave Northeast	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		1											1						
Nose Creek Sanitary Trunk north of Beddington Trail Northeast	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		2						2											
Nose Creek Sanitary Trunk south of 128 Ave Northeast	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		3						2											
Nose Creek Trunk Extension North of 144 AV NE	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	Required	G		51	25	17	9														
Overflow Sewer on Colleen Crescent Southwest	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S																			
Penbrooke Sanitary Trunk Upgrades	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	16	19	8	10															
Pine Creek Existing and Second Utility Feeder Capacity Upgrades	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		5			1	2	3												
Pine Creek Major Electrical Upgrade	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		16		1	8	7													
Pine Creek Power Management and Control Systems	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S																			
Pine Creek Standby Power Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S																			
Pine Creek Wastewater Treatment Plant Lighting Upgrade	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S																			
Pine Creek Wastewater Treatment Plant Stage 2 Expansion	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	8	965	22	118	182	264	182	136	62										
Prairie Economic Gateway Lift Station	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	T		22	8	9	4														
Prairie Economic Gateway Sanitary	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	T		11	6	5															
Ramsay Sewer Upgrades	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G		1		1															
Replacements Extension Extend Contracts	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M		152	9	10	11	15	17	20	23	24	24	25	25	25					
Richmond Sewer Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		12			1	5	6												
Rosscarrock Sewer Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		3		2															
Roxboro/Erlton/Mission Trunk	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S		5	2	3															

San Lift Station Condition Assessment	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	2									
Sanitary Critical Infrastructure Replacements	Operational Services	Reliable & Sustainable Infrastructure	Required	M	16	2	2	2	2	2	2	2	2	2
Sanitary Lift Station Replacement	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S	102	2	13	13	13	13	13	13	13	13
Sanitary Main Candidates for Replacement	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	33	4	4	4	4	3	3	4	4	4
Sanitary Trenchless Rehabilitation	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	130	8	8	10	11	15	18	21	21	21
Service Replacements City	Operational Services	Reliable & Sustainable Infrastructure	Required	M	27	3	3	3	3	3	3	3	3	3
Service Replacements Outside Contractors	Operational Services	Reliable & Sustainable Infrastructure	Required	M	7		1	1	1	1	1	1	1	1
Shepard Energy Centre Reclaimed Water Main Upgrades	Operational Services	Reliable & Sustainable Infrastructure	Required	S	3	3								
Shepard Trunk Twinning	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	71	1	2	8	30	30				
Shouldice West Memorial Trunk upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S	26						3	8	10	5
Siphon Upgrades	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S	345	45	60	60	60	60	15	15	15	15
Symons Valley Lift Station	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S	1									1
Trans Canada Sanitary Trunk	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	5	3	1							
Varsity Sub Trunk	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	S										
Wastewater Cathodic Protection	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M										
Wastewater Collection Network Condition Assessment	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	36	3	4	4	4	4	4	4	4	4
Wastewater Downtown Upgrades	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	3									
Wastewater Infrastructure Access Road Construction	Operational Services	Reliable & Sustainable Infrastructure	Required	M	1									
Wastewater Main Replacement/Upgrade	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	84	2	4	14	16	24	12	12		
Wastewater Treatment Plant - Sludge Pot	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	Required	G	6	1	5							
Wastewater Treatment Plant Condition Assessment	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	1									
Wastewater Treatment Plant Distributed Control Systems Modernization	Operational Services	Reliable & Sustainable Infrastructure	Required	M	33	5	5	4	4	3	3	3	3	3
Wastewater Treatment Plant Equipment	Operational Services	Reliable & Sustainable Infrastructure	Required	M	225	25	25	25	25	25	25	25	25	25
West Pine Creek Sanitary Trunk	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	Required	G	95	3		20	26	20	26			
WWTP - Bonnybrook Electrical Upgrades (600V MCC Upgrade Phase 2)	Infrastructure Services	Reliable & Sustainable Infrastructure	Required	M	1	1								
Prioritized Investments														
Sanitary Lift Station Fibre Roll Out	Operational Services	Reliable & Sustainable Infrastructure	1	S	4	1	1			1	1	1		
Bonnybrook Heat Recovery	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	2	G	20				3	3	5	5	5	
Established Area Linear Levy Pilot Sanitary into Program	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	3	G	14	2	2	2	2	2	2	2	2	2
Sanitary Redevelopment Program	Infrastructure Services	Balanced Growth & Evolving Neighbourhoods	4	G	18	2	2	2	2	2	2	2	2	2
Wastewater Treatment - Emission Reduction	Infrastructure Services	Reliable & Sustainable Infrastructure	5	S	8					1	1	1	1	1
Wastewater Treatment Plant - Solar & Wind Energy	Infrastructure Services	Reliable & Sustainable Infrastructure	6	S	3	1	2			1				
AEPA City Wide Stormwater Loading Model Update	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	7	G										
ACWA Research Facility	Operational Services	Reliable & Sustainable Infrastructure	8	M										
Providence Sanitary Trunk	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	9	G	30				15	15				
New Community Growth Sanitary Linear Extensions	Planning & Development Services	Balanced Growth & Evolving Neighbourhoods	10	G	23					10			3	10
Other Previously Approved Investments														
East Keystone Sanitary Trunk Extension	Infrastructure Services				3									
Total Capital Infrastructure Needs					4,851									

ICS: Unrestricted

10-year Capital Infrastructure Plan - Real Estate & Development

The values presented reflect identified capital needs and have been rounded to the nearest million for presentation purposes. These capital needs have not received approved budget and will be considered for future business cycles. All values are presented in 2025 dollars, with estimates prepared as of January 2026. Further refinements and adjustments are expected through the development of the 2027–2030 Budget.

Critical Assets in Poor / Very Poor Condition

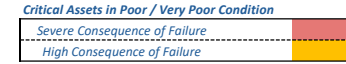
Severe Consequence of Failure	
High Consequence of Failure	

10-year Capital Infrastructure Needs (\$millions)	Department	Primary Service	Council Priority	Priority	Primary Driver	Previously Approved 2027+	Unfunded Needs 2027-2035+	2027	2028	2029	2030	2031	2032	2033	2034	2035+
Prioritized Investments																
Land Acquisition Civic (P695)	Infrastructure Services	Real Estate	Community Livability & Well-being	1	S		135	15	15	15	15	15	15	15	15	15
Land Development (P697)	Infrastructure Services	Land Development & Sales	Reliable & Sustainable Infrastructure	2	G		520	25	22	41	125	63	61	61	61	61
Misc Land Improvements (P698)	Infrastructure Services	Real Estate	Balanced Growth & Evolving Neighbourhoods	3	M		66	10	8	7	7	7	7	7	7	7
Mixed Use Redevelopment (P705)	Infrastructure Services	Land Development & Sales	Community Livability & Well-being	4	G		43	7	7	7	12	6	1	1	1	2
Land Acq-Industrial Lands (P699)	Infrastructure Services	Land Development & Sales	Balanced Growth & Evolving Neighbourhoods	5	G		23	3	3	3	3	3	3	3	3	3
Total Capital Infrastructure Needs							785									

ICS: Unrestricted

10-year Capital Infrastructure Plan - Calgary Parking Authority

The values presented reflect identified capital needs and have been rounded to the nearest million for presentation purposes. These capital needs have not received approved budget and will be considered for future business cycles. All values are presented in 2025 dollars, with estimates prepared as of January 2026. Further refinements and adjustments are expected through the development of the 2027–2030 Budget.



10-year Capital Infrastructure Needs (\$millions)	Department	Primary Service	Council Priority	Priority	Primary Driver	Previously Approved 2027+	Unfunded Needs 2027-2035+	2027	2028	2029	2030	2031	2032	2033	2034	2035+
Prioritized Investments																
Parking Technology	Operational Services	Parking	Trusted & Collaborative Government	1	M	-	37	3	3	3	7	5	5	5	5	3
Parking Facilities	Operational Services	Parking	Reliable & Sustainable Infrastructure	2	M	-	117	8	25	19	3	5	16	20	8	15
Parking Fleet	Operational Services	Parking	Functional Transportation Network	3	M	-	5	1		1	1	1	1	1	1	1
Total Capital Infrastructure Needs							159	11	28	22	10	10	21	26	13	18

ICS: Unrestricted